Aéroports de Lyon

Decarbonization Roadmap

TOWARDS NET ZERO EMISSIONS (2012-2026)











About VINCI Airports



VINCI AIRPORTS, 1ST PRIVATE AIRPORTS OPERATOR IN THE WORLD



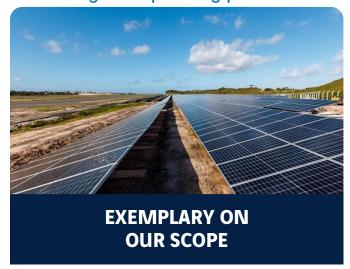


3 LEVERS TO MOVE TOWARDS NET ZERO EMISSIONS

A pioneer in the sector, in 2016 VINCI Airports became the first airport operator in the world to define a global policy to control and reduce its environmental impact and integrate it in all its development projects.

In 2018, VINCI Airports defined an action plan and a reduction trajectory in line with the IPCC's 1.5°C scenario for each consolidated airport, to achieve Net Zero emissions by 2030 in airports in the European Union, and London Gatwick; and Net Zero by 2050 in airports in the rest of the world. All the airports in the network are committed to an ambitious and concrete environmental transition path, involving the entire airport ecosystem in this approach, working with partners on a local and international scale.

Our priority is to decarbonize our operations and, more broadly, to support the decarbonization of the airport sector, in conjunction with local authorities. This ambition for transformation inspires all our projects, investments and innovations, in both the contracting and operating phases. Our environmental plan is built around three priorities:



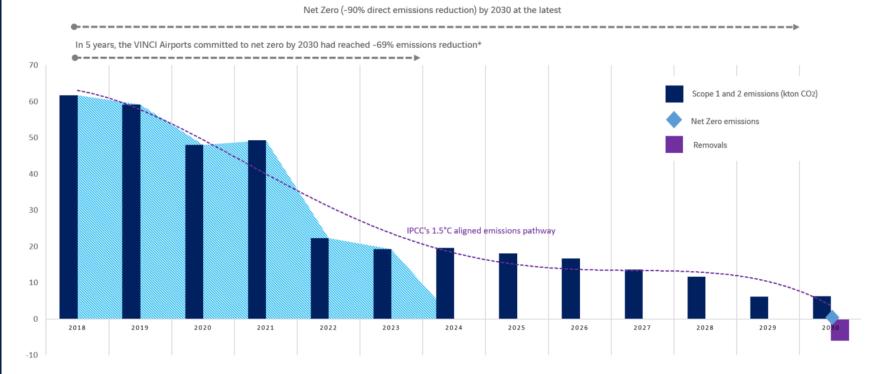






EXEMPLARY ON OUR OWN SCOPE

ACHIEVEMENTS IN 2023 -50% OF OUR CARBON FOOTPRINT SCOPE 1 & 2 (vs. 2018) **51 MWp** OF PHOTOVOLTAIC PLANTS **ACA ACCREDITED AIRPORTS** (10 Level 4+ & 4 Level 5)



- * Scope 1 and 2 emissions reduction achieved by the end of 2023 by airports within EU and London Gatwick, year 2018 as a baseline
- * Excludes NTE airport

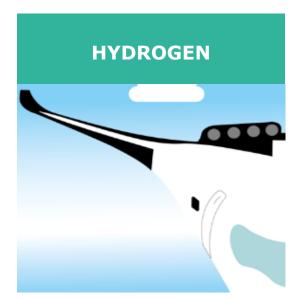
By 2023 and across its *global network*, VINCI Airports has achieved 50% reduction of its direct emissions by implementing renewable energy, energy efficiency measures, LED relamping (passenger terminal buildings, aprons, runways and taxiways, passenger carparks), low emission fleets, among other actions.

All the aforementioned initiatives respond to the core of VINCI Airport's environmental strategy: being exemplary on its own scope, representing the first step consistent with the global goal of achieving net-zero emissions.



ACTING ON THE VALUE CHAIN AND TERRITORIES

One of the most critical issues on the path to net zero is the collaboration with various stakeholders and third parties for the reduction of indirect emissions (Scope 3), both upstream and downstream. For our airports, these can represent the majority of emissions, ranging from 90% to over 95% of their total greenhouse gas (GHG) emissions. While technology and emerging innovations, like hydrogen-fuelled aircraft, will play an important role for Scope 3 reduction, there are several actions and strategies already in place to make an impact now.



Creation of a large fund for clean hydrogen infrastructure in partnership with Total Energies and Air Liquide + MoUs signed in France / Portugal / Chile / Japan



Sustainable Aviation Fuels available at Clermont-Ferrand Auvergne Airport (20% SAF delivered in 2022)



World premiere: VINCI Airports
launches the carbon modulation of airport charges to
encourage fleet renewal and to promote SAF usage
(France and Gatwick)



Investment in carbon sinks with local benefits to address residual emissions

To us, installing EV charging stations on and around our airports fuel the ambition to decarbonize the whole chain of mobility. In the VINCI Airports network globally we have deployed 316 EV charging stations available to our employees, operations and third parties.

Additionally, 75 % of our contact stands are now equipped to provide pre-conditioned air (PCA) and/or have 400Hz ground power units, allowing the aircraft to turn off its auxiliary power unit (APU) and reduce emissions associated with fuel burn.



Aéroports de Lyon



BODY OF SHAREHOLDERS: A COLLECTIVE DRIVE FOR EXCELLENCE



LYS INFRASTRUCTURE: ONE OF THE MOST MODERN IN EUROPE



A POSITIVE IMPACT ON THE REGIONAL ECONOMY

BOOSTING LOCAL ECONOMIC DEVELOPMENT

36 540

Jobs supported in the region

6 000

direct jobs at the platform, 60 % of which by local residents

generated in the region

1,8 billion in GPD

Scheme

LYON AÉROEMPLOI



STRONG COMMITMENTS FOR THE ENVIRONMENT 2025 targets



Net CO₂
Emission (2026)



75% of waste recycled Into materials



-30%

water consuption / passenger



/ 2
Noise levels at night

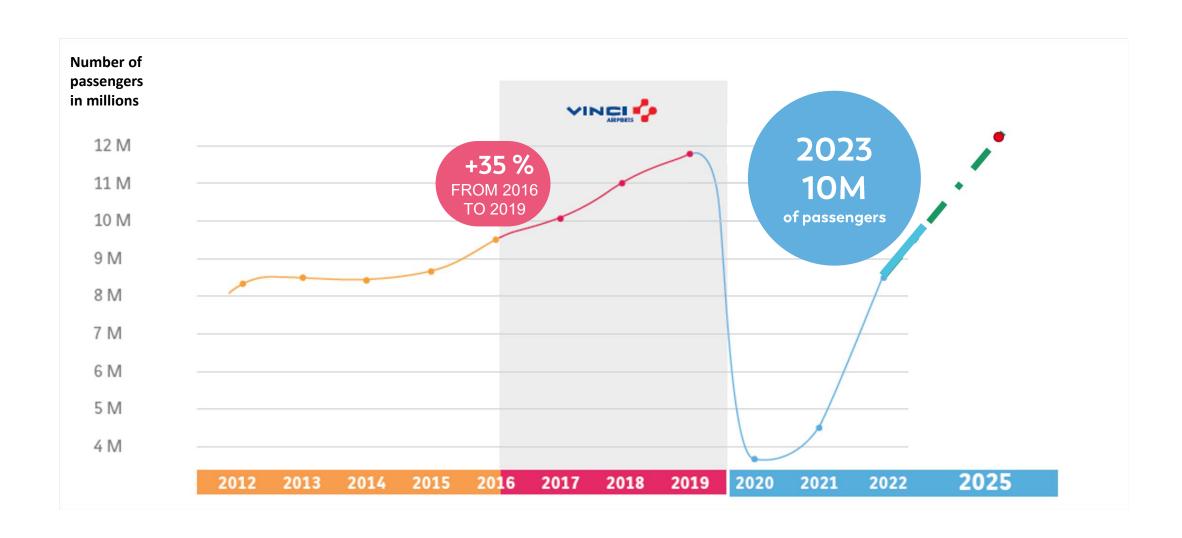


+10%
Stone-curlews
Protect biodiversity



Environnemental pollution

CHANGES IN PASSENGER TRAFFIC: A TALE OF RECORDS AND RECOVERY



DYNAMIC RECOVERY OF AIR TRAFFIC

+120

Destinations

NEW DESTINATIONS FOR 2024!

Kalamata, Oslo, Rabat

11 NEW ROUTES

+ 120 Destinations **DISCOVER THE WORLD** STOCKHOLM **FROM LYON 44** Airlines GÖTEBORG . EDIMBOURG BELFAST . **OCCUPENHAGUE** LIVERPOOL **35 Countries** HAMBOURG REDLIN . ROUXFILES LILLE . FRANCFORT CRACOVIE BREST . STUTTGART STRASBOURG NANTES * CLUI-NAPOCA POITIERS * VIENNE LA ROCHELLE ZURICH LIMOGES VENISE BELCRADE . **BODDEAUX BUCAREST ®** POINTE-A PITRE BOLOGNE PAU a TOULOUSE NICE & MARSEILLE . PODGORICA DUBDOVNIK SAINT DOWS DE LA RÉUNION . CALVI . BASTIA ISTANBUL · PORTO AJACCIO . BARCELONE @ EKCADI MADRID KAYSERI OLBIA MAJORQUE . CORFOU VALENCE . ATHÈNES CAGUARS . ANTALYA * SÉVILLE ALICANTE * FARO . PALERME MYKONOS BÉJATA ANNABA SHODES THIRA 6 SÉTIF . CONSTANTINE BEYROUTH . TANGER . LA CANÉE . . HERAKLION MONASTIR @ CODAN

· MALTE

DJERBA

TEL-AVIV . AMMAN

HURGHADA 8

LE CAIRE .

OUJDA . TLEMCEN

RABAT . FÉS .

MARRAKECH

@ PUNCHAL

CRANDE CANADIE

LANZABOTE

FUERTEVENTURA

CASABLANCA

CARGOPORT, TAILORED TO LOCAL NEEDS

ONGOING DEVELOPMENT

In 2023
Air freight
50 005

tonnes

CARGOPORT, A PLATFORM FOR GROWTH IN THE CARGO SECTOR





- Continued growth of Air Algérie business
- Additional capacity on long-haul passenger flights*:
 Réunion, Pointe-à-Pitre, Air Senegal, Dubai, Montreal (NEW Doha in 2023)
 - *For cargo loaded in the passenger baggage hold

- UPS building: delivered in summer 2022
- Next building DHL: 17 000 m² in 2025
- Potential for new real estate investments





BUSINESS AVIATION: 2 PLATFORMS AND THE SAME HIGH STANDARDS IN TERMS OF QUALITY OF SERVICE: VINCI AIRPORTS EXECUTIVE HANDLING

LYON-BRON AÉROPORT (LYN)



7 005
business aviation movements

LYON AÉROPORT (LYS)

1668

business aviation movements

3rd

Business aviation
Airport In France

Connections with scheduled flights

Gateway to the Alps

Car rental services, customs clearance, fees, shops & services, VIP/personalised services

Flights can land 24h/day, with no capacity constraints (runways and aircraft stand)

Cat III ILS enabling operations even in zero-visibility conditions

OPEN 7/7 on request

3 airlines based on site

10 minutes from Lyon city centre

Quick, fast-moving checks

16

Aircraft housed in hangar





Reduction of greenhouse gas emissions:

+



A continuous improvement

2013

Carbon footprint: 5619teqCO2

ACA 2 LYS

2023

Carbon footprint: ~950teqCO2

ACA 4+ LYS & LYN 2025

 Reduce our GHG emissions to a 500t "rock bottom"



Reduction of Scope 1&2 greenhouse gas emissions:

Our commitments to a sustainable future :

Scope 1&2 Emissions	DELIVERED / SOON IN OPERATION	UPCOMING
ENERGY	 100% green electricity contract since 2012 1MW solar farm on roof to feed airport network Biogas contract since 2019 (~80% of consumption covered in 2023) Decentralized heating network ISO 50001 certification Co-generation (heat recovery and use) 	 100% biogas (2025) 5MW solar farm on car park to feed airport network (2025) Renovation of Terminal 2: power-based heating & cooling (2025-2030) Energy mgmt system with AI (2025-2030)
BUILDINGS	 100% LED for buildings HQE-certified new Terminal 1&Satellite Management of refrigerant losses Energy savings program (temperature control in terminals & offices) 	 Renovation of Terminal 2 and various airport buildings: improve thermal insulation (2025-2030) Improved detection of refrigerant losses with AI (2025-2030)
VEHICULES	 100 % Plug-in hybrid cars for directors Airport fleet optimization and electrification: 20% electric vehicles 	 Airport fleet electrification: 70% electric and/ hydrogen vehicles (2026)



Our Net Zero Commitment



An history of decarbonization and commitment to carbon neutrality:

2012 > 2017 >

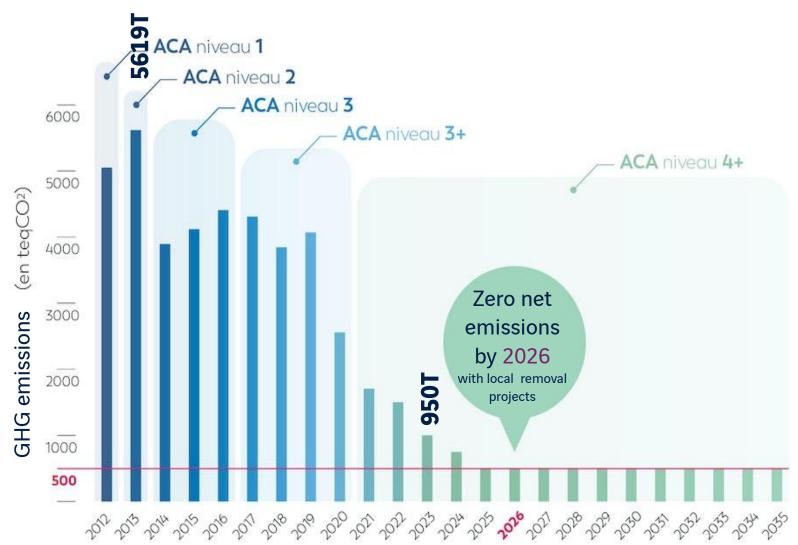
First ACA certification, accounting and reduction of emissions process

Aéroports de Lyon achieves carbon neutrality as per ACA 3+ by offsetting residual emissions * Our goal: first large regional airport in France to achieve "net zero emission"*, with 90% reduction as compared to 2012 and voluntary, local carbon offsetting

2026



Lyon airport's emissions reduction - towards zero net in 2026



In 2022 and 2023, LYS and LYN achieved Level 4+ (highest level at that time) of Airport Carbon Accreditation, a global certification program, recognizing our airports' decarbonization efforts.

First airport in the VINCI Airports network to obtain a highest ACA level of certification.

 Focus on the involvement of partners, including scopes 1, 2 and 3.

Acting on the value chain and beyond

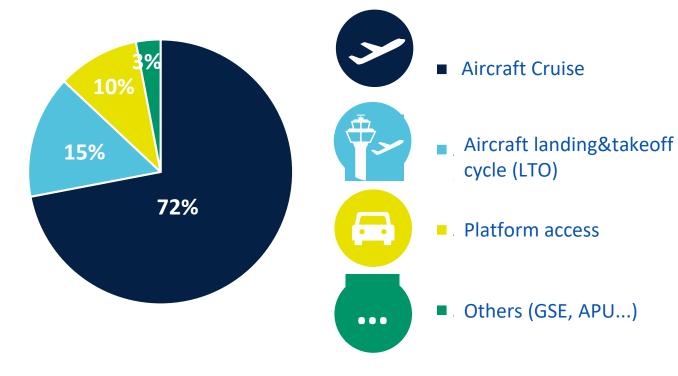


Reduction of Scope 3 greenhouse gas emissions:

Mapping of current Scope 3 Emissions, example of LYS:



Origin of SCOPE 3 emissions at Lyon-Saint Exupéry airport (average 2019-2021)





Reduction of Scope 3 greenhouse gas emissions:

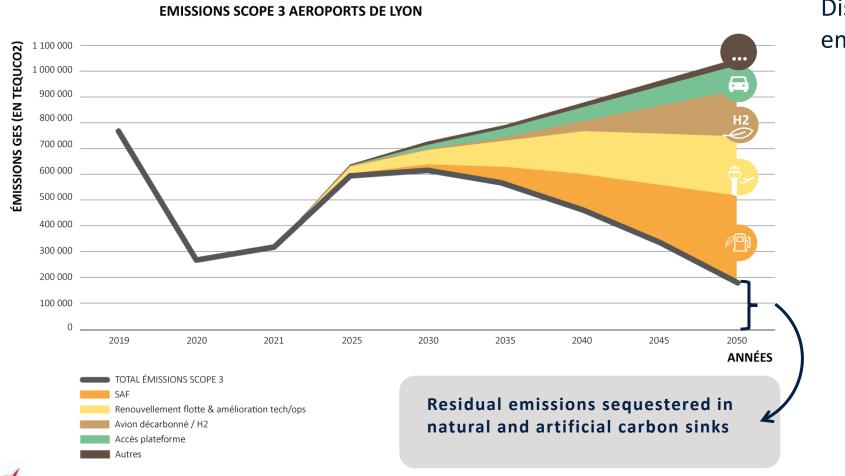
Our achievements and commitments to a sustainable future :

SCOPE 3 EMISSIONS	DELIVERED / SOON IN OPERATION	UPCOMING
VEHICLES	 EV Power stations on the landside and airside H2 filling stations for cars and LUV Promotion of environmentally-friendly modes of transportation 	H2 filling stations for and trucks (2026)
AIRCRAFT	 400Hz power supply Electrical assistance for aircraft (Power stations and E-GSE) Eco-Modulation of landing fees 	 PCA supply (2025-2030) Infrastructures for liquid H2 and Sustainable Aviation Fuel (2030-2035)
CARBON CAPTURE UTILIZATION & STORAGE	 Voluntary Climate Contribution to reforestation projects for passengers on Airport website (parking & flight booking) 	 Biomass-based Heating (2025-2030) H2 and/or SAF production (2030-2040)



Reduction of Scope 3 greenhouse gas emissions:

2050 Scope 3 emissions' trajectory:



Distribution of the reduction in CO2 emissions (scope 3) in 2050 :













Acting for the Climate through Carbon Sinks



CARBON SEQUESTRATION AND REDUCTION PROJECTS









Cantinière local reforestation project (2021)

- Partnership with Department Authority and French Forestry Office
- Certified LABEL BAS CARBONE
- 1 hour / 50 km from airport
- ~4500 trees planted on 3,5 ha
- Sequestration potential of 583 tCO2

Pyramide local reforestation project (2022)

- Partnership with Department **Authority and French Forestry** Office
- Certified LABEL BAS CARBONE
- 1 hour / 55 km from airport
- ~5000 trees planted on 3,8 ha
- Sequestration potential of 943 tCO2

Low-carbon local agriculture project (2023)

- Partnership with Chamber of Agriculture and local farmers' group
- Certified LABEL BAS CARBONE (upcoming)
- 20 minutes / 15 km from airport
- 13 Farms / 1900 ha cultivated
- Reduction of fertilizer and use of cover crops between "cash-crop" plantings
- Sequestration potential of 9477 tCO2



CARBON SEQUESTRATION AND REDUCTION PROJECTS

Passenger climate contribution service (parking and flight booking)

